



2013

ANNUAL REPORT





Our Mission

Children First in Essex County partners with families and the community to provide individualized support for children (birth to 6 years) with developmental and/or mental health challenges, helping them reach their full potential through early identification, education, and clinical intervention.



Our Vision

Children First is a leader in providing services where:

- All children and families are supported to help them reach their full potential;
- Children are supported to feel a sense of inclusion and belonging in the community;
- Relationships are nurtured with families, partner organizations, and the community to assist children who have developmental and/or mental health challenges;
- Timely and tailored supports are provided by professional staff who use innovative evidence-based practices.

Our Values

We believe in:

- Supporting the child's best interest and recognizing that family relationships are the foundation for growth and learning.
- Providing timely, flexible services that support children to reach their potential.
- Promoting continuous learning, innovation and evidence-based services among our valued staff.
- Honouring our partners and committing to work together to address the unique and evolving needs of children, families, and the community.





A MESSAGE FROM THE PRESIDENT

On June 20th the Annual General Meeting for Children First for the fiscal year 2012-2013 will be held. On that day, after four years as President, I will be able to assume the role of Past President. As this is my final report as President, I prefer to touch more upon the benefits that Children First provides, than to concentrate on the most recent past year.

Children First was originally created from the awareness that vulnerable children are most likely to grow and develop to their maximum potential when their families receive the support and the assistance they need. More than what was simply speculation years ago, the explosion of child development research tells us that the support during early years not only matters, but is critically important to life-long growth and development.

Data analysis from the Early Development Instrument studies conclude that:

- 25% or more of children entering kindergarten are vulnerable in at least one aspect of their development;
- in some neighborhoods, rates of vulnerability are as high as 60%;
- early vulnerability predicts much about lifelong health, learning and behaviour; and
- as much as 60-70% of vulnerability could have been avoided with the right services.

Clearly, Children First provides a major impact upon the development of children that we serve and is critically important in our community. Regardless of one's perspective and philosophies (whether economic, political or moral), few would dispute that fostering the maximum growth and development of our children is in everyone's interest. For our society to thrive, we must maximize the ability of our children to become healthy and productive citizens. I have come to appreciate the importance of the agency's mission and the difference Children First can make in the lives of children with special needs and their families.

Unfortunately, we live in an age of deficits, fiscal restraint and change. We enter into debate about the solutions to our problems (including the more recent talks of "System Transformation"), however, the discussions will always return to the costs involved in trying to achieve lofty goals. The reality is that the price of failure is simply too high.

During my term as President, Children First has faced significant challenges and has undergone many changes. It did so before my presidency and it will continue to do so afterwards. We have, with the leadership of our Management and the assistance of our wonderful staff, been able to evolve with the changing needs of families and our community. I am confident that Children First will continue to thrive so long as it maintains its focus on

the importance of the early years and fostering strong partnerships with families.

Over the past four years, it has been my privilege to be associated with the many committed and dedicated members of the Board of Directors and agency staff. By all accounts, I am most thankful to the staff for their professionalism and dedication.

It has also been more than just a pleasure to work closely with my fellow Board members, both past and present. I particularly wish to recognize two members who are stepping down from the Board on June 20th. Both Laura Scali and Gina Liovas have been very long serving, loyal and dedicated Board members. It is rare to find such committed people and we have been more than blessed to have had Laura (since 2000) and Gina (since 2002) to help guide the organization. Laura, to her credit, led the agency, as President, through some very difficult times. Gina, for her part, stayed committed to the cause, providing strong support as the Secretary and as the Marketing Committee Chair. Their efforts, on behalf of the agency and the families and children we serve, were significant, will be long felt and will not be forgotten. Thank you both so very much.

PAUL LAYFIELD
BOARD PRESIDENT

A WORD FROM THE EXECUTIVE DIRECTOR

Over the course of the past year, Children First has undergone the most significant changes to its service delivery model since the amalgamation of The Child's Place and Infant and Family Program. In September 2012, three service streams were created - Children's Mental Health, Infant and Child Development and Child Care Support Services. The intent was to develop more specialized, evidence based services within each of the streams. The agency also invested in the Child and Adolescent Needs and Strengths (CANS) needs identification tool. CANS is an evidence based tool that is used extensively across Ontario, Canada and internationally. Direct service staff have been trained and certified in the tool's use and it is now employed routinely in working with families and community partners. Most resource consultant staff have been accredited to operate the Triple P Positive Parenting Program and COPE, two highly studied, evidence based parent training programs.

The agency has also made concerted efforts to ensure that the agency and its services are well understood by families and the community. The Marketing Committee, chaired by Andrea Tremblay and comprised of Board members and agency staff worked with a marketing agency, Imaginative Imaging, to craft a strong public relations campaign which is currently being implemented. Completed work includes the development of a new

logo and posters that are being distributed in numerous settings including child care centres, doctor's offices and other community settings frequented by families. Staff have made regular appearances in broadcast media and community forums. The agency website is being revamped and strengthened to be more informative and user friendly. All of this work is intended to reach out to families with vulnerable children so that services can be delivered as early as possible when the prognosis for successful outcomes is best.

The dramatic changes to agency services have been implemented in a stagnant funding and economic environment. Progress has been achieved due to the adaptability and professionalism of the management and frontline staff and the dedicated efforts of the Board of Directors. Further changes will undoubtedly be required. The implications of full day learning with the placement of four year old children in schools are having dramatic impacts on the child care sector. The Ontario government has announced an initiative to fundamentally transform the organization of the children's mental health sector over the next couple years. Government deficits continue to strangle service investments and accountability demands are unprecedented. We will continue to respond to these challenges with a singular commitment to deliver the most responsive and helpful services we

can to families with children who have special needs.

Change is inevitable but difficult. I am deeply grateful for the positive support of the management group and agency staff. They have responded to the dramatic changes to programs with grace, flexibility and perseverance. Thanks are also due to our highly engaged Board of Directors. Although this report specifically notes the work of the Marketing Committee, virtually all Board subcommittees have been busy and undertaken new initiatives. For example, the Fundraising Committee has expanded its membership to include community representatives and have planned a series of summer events to increase fundraising revenue.

The agency is losing two strong advocates with the departure from the Board of Directors of Laura Scali and Gina Liovas. Laura served as President for three years and Gina was Secretary and chaired several subcommittees. Their efforts and commitment made the agency stronger. Finally, Paul Layfield assumes the position of Past President after four years of service as President. Paul's extensive knowledge of the nonprofit sector and steady hand as chairperson have been invaluable to the agency and families we serve.

MARK DONLON

2012-13 BOARD OF DIRECTORS

Paul Layfield
President

Rick Farrow
Vice President

Marina Iannitelli
Treasurer

Andrea Tremblay
Secretary

Laura Scali
Past President

Melissa Coletti

Gina Liovas

Bernadette Dzugan

Brian Dube

Rosemary Waldron

Dwayne Wessel

SERVICE HIGHLIGHTS

Annual Report 2013

Community collaboration is the way of the future when it comes to services for families and children. Fortunately Children First has always embraced working closely with their community partners, whether through community education, service coordination, and/or integration. The following are examples of how we join with others in the community to benefit children and families:

Children First has been an active participant on the Windsor Essex Children & Youth Planning Committee over the past year. Formerly the Best Start Network, this committee is working to build an effective integrated system of services that supports children and youth ages prenatal to 12 years and their families. The committee's vision is that "All children, youth and families are healthy and valued", and their mission is "By working together we plan, lead and implement strategies to achieve the best outcomes for all children, youth and their families in Windsor-Essex County".

We have completed a number of Community Education activities and participated in promoting our programs and services at community events. Thanks to our dedicated staff who are always willing to volunteer to take on these tasks. To name just a few:

- Developmental Challenges/ Autism/Classroom Strategies for Summer Students/Recreation staff of Lakeshore Township
- Presentations about young children's behaviour at Grandview and Benson Ontario Early Years Centres
- Occupational Therapy

Presentation "Making Sense of Sensory Issues" at All About Autism parent workshop

- Children First booth at Health Access Day
- Presentation about Children First services at the Windsor Essex Children's Aid Society for Family Service staff and Supervisors; GECDsB J.K. & S.K. teachers; Healthy Babies Healthy Children; Parent & Family Literacy Centres
- Workshops for Windsor Essex Children's Aid Society staff and foster parents about social-emotional development of young children and typical developmental milestones
- Presentation about Children First services for the Aboriginal Service Provider network at Can Am Indian Friendship Centre
- Physio presentation to Healthy Babies Healthy Children on motor milestones and baby equipment use
- ABC & Beyond principles workshop provided to Early Learning Professionals at the 'Beating the Winter Blues' event at St. Clair College

Ongoing communication is critically important in our collaboration with the various school boards in our area. We have been pleased to have meetings with the Greater Essex County District School Board and the Windsor Essex Catholic District School Board's special education personnel to discuss any issues that arise and provide updates to each other on our services. We have also participated in meetings of the French Language Services Regional Planning Table.

A big part of our work together is transitioning children that we have been working with to school. To help with this process, we participate

on the city's Inclusion Network committee, comprised of a number of service providers, including school board representatives, that have worked together to establish a 'Protocol for Transition to Elementary School for Children with Special Needs'. This protocol is meant to ensure clarity and consistency for staff and families whose children may be moving on to the school system. The staff at Children First get very busy every Spring ensuring the relevant information is transferred on to the appropriate school board through reports and participation in meetings, all aimed at assisting the child's smooth transition into school. The following chart represents the minimum number of children we have helped to transition to school in the past four years:

Year	2010	2011	2012	2013
Total	129	111	164	129

One of the issues identified by the school boards is that some children are arriving without having their special needs identified and/or not having the benefit of early intervention services. A group of children's service agencies (including Children First), school boards, and other community services worked together this year to host a "Calling all Two and Three Year Olds, Developmental Health & Wellness Fair" in April, at a city and county location. Parents were greeted at the door and asked to complete a Nippissing Screen to help identify any areas of concern. They were then free to access consultation or screening for their child in regard to Nutrition, Dental, Communication, Hearing, Behaviour, Development and/or Vision. Information was available on

recreation and leisure activities targeted for this age group; library services (many children received library cards!); Parent & Family Literacy Centres, & Ontario Early Years Centres. As parents moved about children were able to enjoy the play space set up and supervised by several Early Learning Professionals. The feedback from families was very positive, with comments emphasizing the benefit of having everything available in one spot. This was seen as an extremely valuable community collaborative that the planning group intends to offer on an annual basis.

Regular attendance at meetings of the Windsor Essex Student Support Leadership Initiative Cluster 6 Advisory Committee (begun in 2008) has occurred. This group was established to facilitate greater awareness of mental health issues in children and youth and better service coordination between schools and mental health programs. It has been focusing on a number of areas and key deliverables including:

1. Building Capacity and Awareness
2. Service Coordination
3. Parent/Youth Engagement
4. Prevention

Many successful events and activities have been accomplished by the SSLI Committee, notably the creation of a mental health resource www.werkidsmentalhealth.ca, a wonderful resource for parents, youth, educators and service providers.

Parenting Programs

Children First continues to offer a number of parenting education programs to assist parents to learn positive parenting strategies in order to be more effective parents and raise healthy, happy children. We have been making a concerted effort to offer these in partnership

with other service providers at various community locations and in the past year this has included not only many different settings for the Triple P Parenting Program (county and city schools, Islamic Centre,.....) but also for our Right From the Start and Toddler Cope Community Parent Education programs where we collaborated with St. Mary's Family Learning Centre (now called Connections Early Years Family Centre), Grandview and Drouillard Place Ontario Early Years Centres to offer these wonderful and enriching sessions.

The **Early Signs Committee** in the community is made up of parent representatives and agencies that provide services to children with autism (including Children First). This committee has continued to work together on ensuring early identification and the coordination of services for families with children, up to the age of six, with signs of or with a diagnosis of autism. The group finalized a document entitled the Early Signs Autism Pathway - for Parents and Community Service Providers this past year. It is hoped this document will help to inform every one of the services available to families, the general 'flow' of services and what each offers. The group has also offered monthly information sessions in the community for families with children with a new diagnosis or showing signs of a social communication delay in an attempt to answer the myriad of questions that they may have.

In our efforts and commitment to offering high quality services at Children First, the Child Care Support Services stream decided to become involved with the '**Raising the Bar**' initiative being launched in our community. Raising the Bar is an annual accreditation program open to all licensed:

- Child Care Centres
- Home Child Care Agencies
- Preschools and Nursery Schools

- School Aged Programs
- Special Needs Resourcing Agencies

Each year participating programs submit documentation to prove they are meeting the standards set out by Raising the Bar. There are three major areas of focus; Quality Assurance, Best Practice Standards and Professional Development.

A peer review committee consisting of community operators and supervisors evaluate each participating program's documentation and determine a standing of bronze, silver or gold in each focus area.

Currently there are 61 child care sites participating in Raising the Bar in our community, with Children First being the only Special Needs Resourcing Agency. All participating sites are currently working towards achieving the Bronze Level. The two supervisors from the child care stream sit on the planning, implementation and review committee.

Cathy Martel, Program Manager

Mental Health/Intake and Brief Services

Sylvia Whalen, Program Manager

Infant and Child Development/ Child Care Support Services

Want to stay informed?

Make sure to sign-up to receive our quarterly newsletter through e-mail by visiting our website: www.children-first.ca



New Children First Posters!



BOARD ANNUAL COMMITTEE REPORTS

MARKETING COMMITTEE

We have so much on the go!!

After last year's start of a new branding initiative with the development of our new Children First logo, we are very soon to launch a revamped Children First website (along with a Facebook page). Our goal is to provide the most up to date information, with easy, convenient access for our families, service providers, medical professionals and the community as a whole. We have also begun the roll-out of a new poster campaign, designed to reach a greater population of children and families in need of our service and support.

We realize that the community we serve is a very diverse one, requiring that we communicate broadly, in various languages and as effectively as possible. Our plan is to position our message across the spectrum to pregnant Moms, new parents, the medical community, child care centres, city buses, community centres, public libraries, etc...

You may have heard us on the radio or have been to one of our community presentations! Several of our very talented professionals have recently appeared as guests on the Lynn Martin show and conducted community presentations to specific groups such as our new medical professionals, Windsor Rotary, etc...

So . . . keep noticing us!!

Andrea Tremblay, Chair



RECRUITMENT AND NOMINATION COMMITTEE

The committee is very pleased to have recruited two very dynamic Board members in the past year. Please give a warm welcome to Dwayne Wessel and Bernadette Dzugan when you see them.

Once again the Annual Board Director's Survey has identified the need to focus recruitment within our medical community. The secondary areas of need identified are candidates representing past/present Consumer, Business, and Law. The Recruitment and Nomination welcomes names brought forward for consideration.

Laura Scali, Chair

GOVERNANCE COMMITTEE

Your Governance Committee again this past year oversaw the completion of our three annual governance reports and their subsequent tabling and review by the Board.

No areas of concern were evident and the Board continues to operate as a strong unified and supportive group.

The Board continued their focus on Fundraising initiatives and find themselves now needing to allocate some surplus funds towards deficits experienced in several programs. This will continue to cause greater attention and efforts towards new fundraising initiatives.

Looking forward the Board is now directing its attention towards future succession challenges and sees this as an area of elevated importance. The Governance Committee looks forward to another year of challenges and accomplishments.

Rick Farrow, Chair

FINANCE COMMITTEE

Promoting Financial Stewardship

Each month, the Finance committee of Children First meets to review the financial statements and operations of the Agency. Marina Iannitelli; Board Treasurer and Chair of the Finance Committee, Melissa Coletti; a member of the Board of Directors, Jane Patterson; Administration Manager for Children First and our Executive Director, Mark Donlon review actual results and prepare an explanation of variances to budget for presentation to the Board.

Financial Statements are included in each Board package and Directors are asked to motion the inclusion of these statements for the minutes of these meetings.

The Financial committee also presents motions to the Board for spending from fundraising when required, reviews the Agency's insurance coverage annually for approval, and advises the Board regarding Children First's investments on a quarterly basis.

Annually the Finance committee meets with the Auditor to review statements prior to presentation of the audited financial statements at the Annual General Meeting.

Marina Iannitelli, Chair



FUNDRAISING COMMITTEE

2012/13 has found the Fundraising Committee re-energized and ready to accept the new Board directed goal of raising \$50,000 annually, to help support families of children with special needs in our community.

Three exciting events will be taking place this summer:

Sprucewood Shores Estate Winery Picnic by the Water:
July 14, 2013

Walkerville Brewery Tour & Tasting:
August 10, 2013

Hiram Walker Whisky Tour, Tasting and Dinner Cruise:
September 14, 2013

Please visit our website or contact Sharri Hamelin at 519-250-1850 ext. 290 for more information and to purchase tickets!

Children First was the fortunate recipient of funds raised by The Windsor Transportation Club Lobster Fest. A donation of more than \$1,200 was received!

The agency was also the recipient of more than 50 Easter Baskets provided by the Rotary Club of Windsor 1918. These baskets filled with goodies were distributed to disadvantaged families in our program.

The committee is looking forward to supporting a staff lead Cook Book initiative that will pair restaurant and family recipes in one, multicultural culinary masterpiece! Watch for more information to come your way!

Children First would like to thank Farrow for their ongoing support to the agency. Farrow generously donated \$30,000 over 2012-2013.

Jennifer Pestrin, Chair

Let Us Stamp Your Summer Passport
With 3 Great Events!
July 14, August 10 & September 14, 2013

Can't get away this summer for vacation? Let Children First stamp your passport with three NEW and exciting events designed to 'tour' Essex County and 'sip some spirits'!

Sprucewood Shores Estate Winery Picnic by the Water: July 14, 2013
 Purchase a picnic basket for two and join us by the shore to sip on a glass of wine and soak in the live music and view. Each basket will include a bottle of wine, gourmet cheese, delicious cold cuts, baguettes, dessert, hummus, dip/pasta and all the necessary tools for the perfect picnic! Tours of the winery will be available. Great prizes available!
 Only 160 baskets will be sold.
 Tickets: \$75 per basket (feeds 2)

PRIZES AVAILABLE!

Walkerville Brewery Tour & Tasting: August 10, 2013
 Our tour will begin with an overview of historical Walkerville, the contributions of the Walker family to this area and take a look at the brewing industry in Windsor/Essex from the late 1800's to today. We will then proceed to the brewery where you will be able to view the brew house and learn about the brewing process. The tour will culminate in the Tap Room where you will enjoy samplings of various types of beer, live entertainment, and delicious finger foods provided by City Grill. Each person will receive an additional 1/2 oz glass of beer of their choice. Cash Bar will be available after tour. Great prizes available!
 Limited space is available, get your tickets early!
 Tickets: \$40/person

Hiram Walker Whisky Tour, Tasting and Dinner Cruise: September 14, 2013
 Enjoy the unique history of Hiram Walker during this one hour interactive tour. We will explore the building, including the room Al Capone visited many times during the prohibition! Discover the company's origins and learn about the Canadian Club whisky-making process. After a sampling of a variety of whiskeys, we will board the Motor of the Sea for a delicious dinner prepared by St. Clair Centre for the Arts, followed by a dance party on the upper deck!
 Hurry to book your spot, only 70 seats available!
 Tickets: \$100 per person.

LIVE AUCTION!

To purchase tickets contact Sharri Hamelin, at 519-250-1850 ext. 290 | shamelin@children-first.ca.

the CITY grill | The MARINO Group



Progress with Implementation of the Child and Adolescent Needs and Strength, Preschool Ontario Comprehensive (CANS-POC)

We continue implementation of CANS as a key strategy for realizing our agency's commitment to evidenced based practices, for providing clinically relevant & standardized assessment, and for outcomes monitoring for individual children/ families and the agency as a whole. CANS is a multipurpose communication assessment tool and model of practice. It allows caregivers and staff to mutually identify strengths and needs of children and families, and to create a "shared vision" that informs decision making and service planning. Over the past year, Children First continued to develop, refine and pilot a version of CANS that would better meet the wide range of needs of our client population. This version, called CANS-POC (Preschool Ontario Comprehensive), was endorsed and approved by the Praed Foundation in 2012 and it is now being used for CANS training and certification across the province. We began using it consistently with all newly referred families in February 2012 during our initial assessment process. By the fall of 2012, CANS-POC was being used by staff and families as a regular part of the six month review process to update on the "shared visions" of individual client child and family circumstances and to monitor the changes and improvements across a period of intervention. Also, CANS-POC was being used at the point of ending service.

Dr. Kathleen Hofmans and Kamal Haffar attended the 8th Annual

CANS Conference in Indianapolis, Indiana, September 16 to 18, 2012. This provided a unique opportunity to understand the widespread application of CANS in the United States and in a variety of settings (schools, child welfare, treatment centres). Kamal and Kathleen have also been invited to participate on a provincial advisory committee which was formed to assist in the development of a provincial CANS database system.

A special in-service training session for all staff took place with Dr. John Lyons, from the University of Ottawa and creator of the CANS and TCOM (Total Clinical Outcomes Management model) on April 9th and 10th. The use of CANS for developing treatment frameworks and priorities in order to establish relevant and useful goals with the child and family was the focus. Continued work in this next step of implementation is ongoing. Dr. Lyons has been providing consistent consultation to our agency throughout all stages of our implementation.

We were very excited to be invited to present at a conference organized in Kawartha/Halliburton from April 29 to May 3, 2013 titled "Doing Better Together for children and youth mental health". Our presentation focused on the development of our agency's CANS-POC version and our system wide implementation of CANS within multidisciplinary teams and across our different service streams dedicated to mental health, infant and child development and

child care based services.

An active CANS Implementation Committee, comprised of front line and management staff, continues to move us forward by discussing and resolving issues and questions that arise from families and staff and plan next steps for continued agency wide implementation.

Dr. Kathleen Hofmans

Team Supervisor,
Northeast Mental Health Team

Kamal Haffar

Team Supervisor,
Northeast Infant and Child
Development Team

Cathy Martel

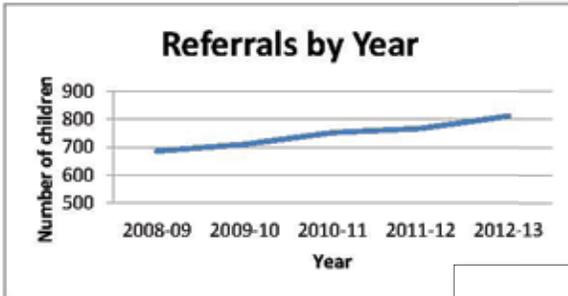
Program Manager,
Intake and Mental Health Services

WHO WE SERVE

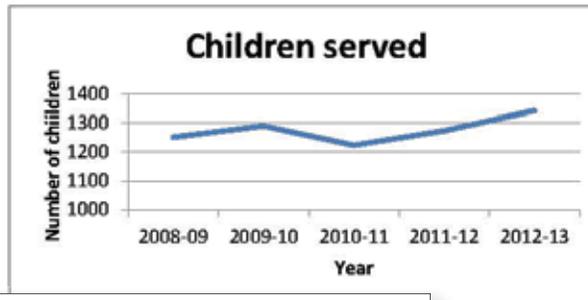


Who We Serve

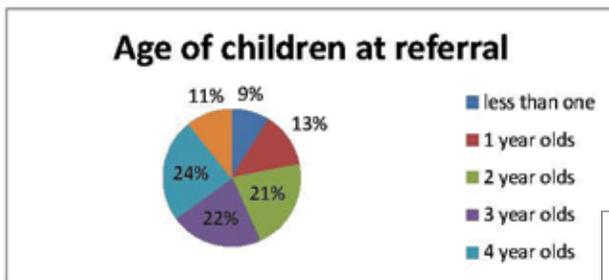
Over the last five years, referrals have steadily increased. In 2012-13, Children First received 812 referrals.



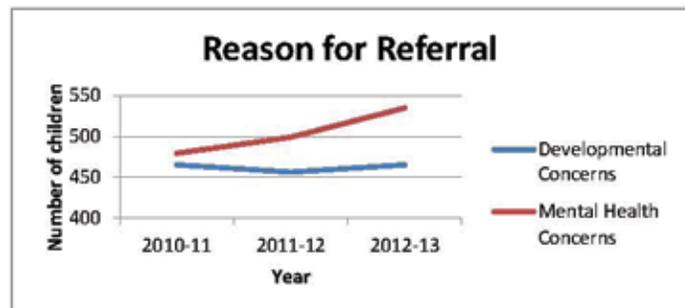
In total, 1340 children were served by the agency between April 1, 2012 and March 31, 2013. The number of children seen by Children First has increased by 7% over the last five years.



This year, four year olds represented our largest referral group. The chart below demonstrates that we receive referrals for children from birth to six years of age.



Parents and others will contact us with concerns about a child's development and mental health. Frequently, children will have elements of both categories. Recently, the frequency of mental health concerns has increased.



FAMILY SATISFACTION

Children First gathers feedback from the families we serve to ensure ongoing high quality service to children and families in our community. Family Satisfaction Surveys are sent to families approximately 6 months after service has begun and again at completion of services.

Families are asked to evaluate our service and the changes they have achieved on a five point scale as follows:

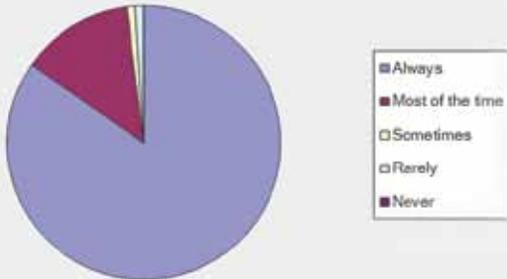
Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree
5	4	3	2	1

About our program:

We want you to think about your experiences with Children First. Would you agree that the services provided to your child/family were:



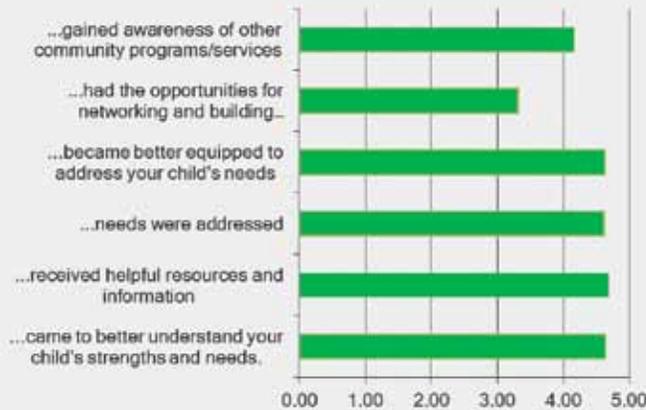
The times and locations of the services received from Children First were flexible to meet the needs of our child/family.



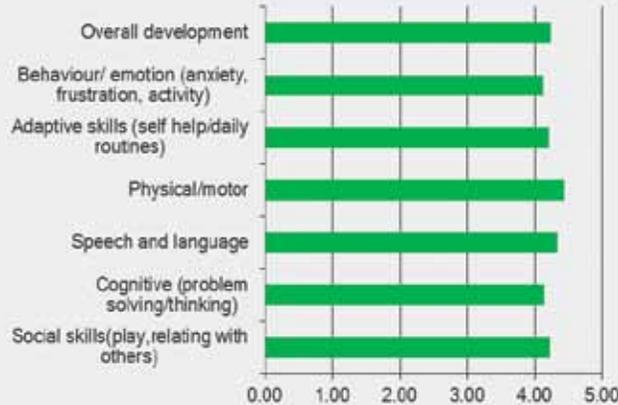
"My husband and I are extremely grateful for all the time, effort, and support given to us by Children First. Thank you for giving us the skills to help our son and for him to be able to continue having such great success."

Outcomes of our service:

Would you agree that as a result of services, your family:



Would you agree that as a result of services, there was an improvement your child's progress in the following areas:



"From the bottom of our heart, thank you, thank you, thank you."

CHILDREN FIRST IN ESSEX COUNTY

Summarized Statement of Operations and Changes in Fund Balances for the year ended March 31, 2013

	Revenue Fund 2013	Capital Fund 2013	Total 2013
Revenue:			
Grant revenues	\$ 6,384,407	\$ -	\$ 6,384,407
Fundraising and donations	24,131	-	24,131
Other	40,654	-	40,654
	<u>6,449,192</u>	<u>-</u>	<u>6,449,192</u>
Expenses - program:			
Salaries and benefits	5,301,382	-	5,301,382
Program	25,049	-	25,049
Transportation and travel	192,077	-	192,077
Training	14,792	-	14,792
Building occupancy	388,601	-	388,601
Fundraising	2,851	-	2,851
Amortization	-	195,877	195,877
	<u>5,904,752</u>	<u>195,877</u>	<u>6,100,629</u>
Expenses - administration:			
Salaries and benefits	377,766	-	377,766
Administration	238,851	-	238,851
	<u>616,617</u>	<u>-</u>	<u>616,617</u>
Total expenses	6,521,389	195,877	6,717,246
Excess of expenses over revenue	(72,177)	(195,877)	(268,054)
Fund balance, beginning of year	566,561	882,762	1,449,343
Interfund transfers	(3,455)	3,455	-
Fund balance, end of year	\$ 490,929	\$ 690,360	\$ 1,181,289

Summarized Statement of Financial Position as of March 31, 2013

	Revenue Fund	Capital Fund	Total
Assets			
Current assets:			
Cash - unrestricted	\$ 244,937	\$ -	\$ 244,937
Investments	396,564	-	396,564
Accounts receivable	56,485	-	56,485
Due from operating fund	-	208,393	208,393
Prepaid expenses	33,287	-	33,287
	<u>731,273</u>	<u>208,393</u>	<u>939,666</u>
Cash - restricted	54,110	-	54,110
Capital assets	-	481,967	481,967
	<u>\$ 785,383</u>	<u>\$ 690,360</u>	<u>\$ 1,475,743</u>

Liabilities and Fund Balance

Current liabilities:			
Accounts payable and accrued liabilities	\$ 86,061	\$ -	\$ 86,061
Deferred revenue	-	-	-
Due to capital reserve fund	208,393	-	208,393
	<u>294,454</u>	<u>-</u>	<u>294,454</u>
Fund balance:			
Externally restricted	54,110	-	54,110
Unrestricted	436,819	690,360	1,127,179
	<u>490,929</u>	<u>690,360</u>	<u>1,181,289</u>
	<u>\$ 785,383</u>	<u>\$ 690,360</u>	<u>\$ 1,475,743</u>



3295 Quality Way, Suit 102
Windsor, ON N8T 3R9
519-250-1850



www.children-first.ca